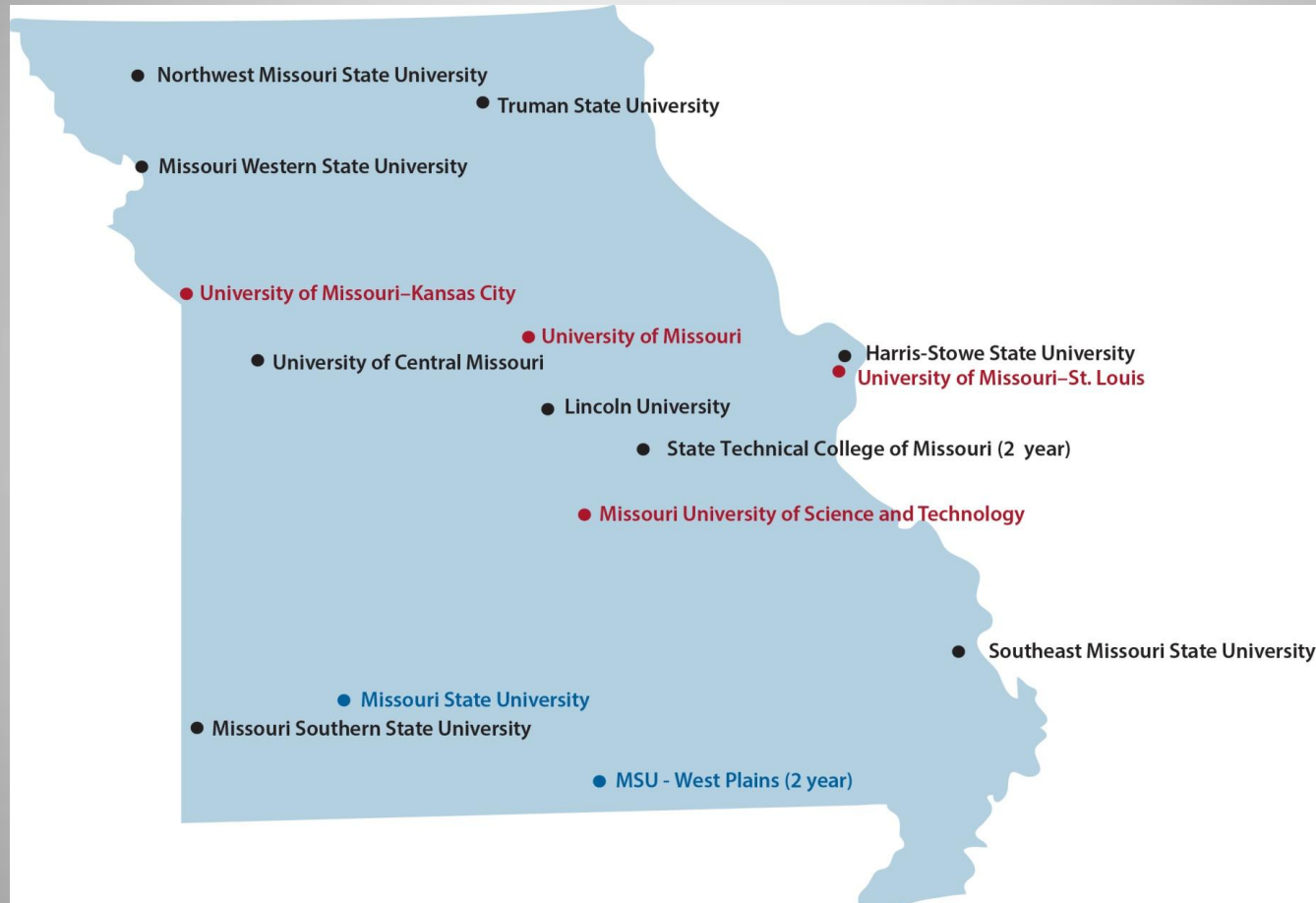


# Missouri's Higher Education System

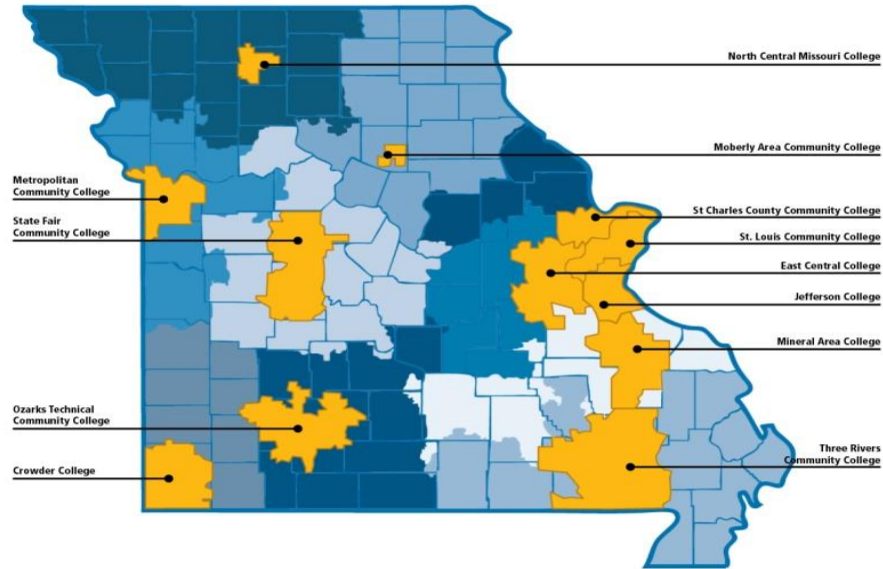
# Institutions

- Public
  - 13 four-year universities; two multi-campus systems (UM and MSU)
  - 12 community colleges; 3 multi-campus systems (MCC, OTCC, SLCC)
  - one technical college
- 59 Independent (not-for-profit)
- 100 + Proprietary (for profit)

# Public four-year universities and state technical college



# Community College Taxing Districts and Service Regions



# Missouri Public Institutions of Higher Education

Name	Highest degree offered	Carnegie Classification	CBHE Admissions Selectivity
Crowder College	Associate	Associate/Public Rural medium	Open
East Central College	Associate	Associate/Public Suburban, multicampus, medium	Open
Jefferson College	Associate	Associate/Public Suburban, multicampus, medium	Open
Metropolitan Community College	Associate	Associate/Public Suburban/urban multicampus	Open
Mineral Area College	Associate	Associate/Public Rural medium	Open
Missouri State University-West Plains	Associate	Associate/Pub 2y under 4y	Open
Moberly Area Community College	Associate	Associate/Public Rural serving medium	Open
North Central Missouri College	Associate	Associate/Public Rural-serving small	Open
Ozarks Technical Community College	Associate	Associate/Public Rural large	Open
St. Louis Community College	Associate	Assoc/Public Suburban/urban multicampus	Open
St. Charles Community College	Associate	Associate/Public Suburban/urban multicampus	Open
State Fair Community College	Associate	Associate/Public Rural serving medium	Open
State Technical College of Missouri	Associate	Associate/Public Rural small	Open
Three Rivers Community College	Associate	Associate/Public Rural medium	Open
Harris-Stowe State University	Baccalaureate	Baccalaureate/Diverse fields	Open
Lincoln University	Master's	Master's smaller	Open
Missouri Western State University	Master's	Baccalaureate/Diverse fields	Open
Missouri Southern State University	Master's	Baccalaureate/Diverse fields	Moderately selective
Northwest Missouri State University	Master's	Master's large	Moderately selective
Southeast Missouri State University	Master's	Master's large	Moderately selective
University of Central Missouri	Master's	Master's large	Moderately selective
Missouri State University	Doctoral	Master's large	Selective
Missouri University of Science & Technology	Doctoral	Research University: High	Selective
University of Missouri-Columbia	Doctoral	Research University: Very High	Selective
University of Missouri-Kansas City	Doctoral	Research University: High	Selective
University of Missouri-St Louis	Doctoral	Research University: High	Selective
Truman State University	Master's	Master's medium	Highly selective

# Coordinating Board for Higher Education (CBHE)

- Missouri Constitution, Article IV: Section 52; Chapter 173 RSMo
  - Nine members, appointed by governor and confirmed by Senate
  - Primary responsibilities:
    - Approve proposed new degree programs
    - Mission review
    - Promote cooperative agreements between IHEs
    - Guidelines for appropriation requests
    - Approve new senior colleges or residence centers
    - Establish admission guidelines
    - Facilitate transfer of students
    - Collect comparable data for all IHEs
    - Administer state financial aid programs
    - Certify proprietary schools

# Institutional Governance

Governing body	How appointed?	Institutions	Voting members	non-voting members
Board of Curators	Governor appoints; Senate confirms	University of Missouri Lincoln University	9 9	1 1
Board of Governors	Governor appoints; Senate confirms	Missouri Southern State University Missouri State University Missouri Western State University Truman State University University of Central Missouri	9 9 7 7 7	1 1 1 3 1
Board of Regents	Governor appoints; Senate confirms	Harris-Stowe State University Northwest Missouri State University Southeast Missouri State University State Technical College of Missouri	6 9 7 6	0 1 1 0
Board of Trustees	Elected	Crowder College East Central College Jefferson College Metropolitan Community College Mineral Area College Moberly Area Community College North Central Missouri College Ozarks Technical Community College St. Charles Community College St. Louis Community College State Fair Community College Three Rivers Community College	6	0
		Total governing board members	157	11

# Missions

- a specific task with which a person or a group is charged; a pre-established and often self-imposed objective or purpose
- an institution's mission is defined by:
  - the state, which established the institution
  - IHE's governing board
- “mission” and “mission statement” not the same
  - focus on what IHEs actually do, not what they say they are going to do.



# Missions: Four-year institutions

INSTITUTION	CBHE-APPROVED MISSION (abridged)	STATEWIDE MISSION (if applicable)	STATUTORY REFERENCES
Harris-Stowe State University	Baccalaureate-level, open –admissions; selected applied professional programs, serving St. Louis.	n/a	RSMO 174.300.2
Lincoln University	Open enrollment; undergraduate and select graduate programs grounded in the liberal arts and sciences ; focused on public service professions to meet needs of its historical student clientele.	1890 land-grant	RSMO 175.010
Missouri Southern State University	Baccalaureate-level, moderately selective admissions institution with an international emphasis serving the greater Joplin area.	moderately selective institution of global or international education (HB 442, 1995)	RSMO 174.020; 174.230; 174.231; 174.450
Missouri State University	Master’s level, selective admissions; CBHE-approved mission in public affairs; programmatic access for southwest Missouri, branch campus in West Plains; research station in Mountain Grove.	public affairs	RSMO 174.020; 174.225; 174.450
Missouri Western State University	Baccalaureate-level, open enrollment institution focusing on access to learner success, with a special retention program, Access Plus, serving the greater St. Joseph area.	open-enrollment institution of applied learning (HB 442, 1995)	RSMO 174.250; 174.251.1; 174.450
Northwest Missouri State University	Master’s level, moderately selective admissions institution serving northwest Missouri through the extended electronic campus.	n/a	RSMo 174.020; 174.030; 174.040; 174.450; 174.332; 174.750
Southeast Missouri State University	Master’s level, moderately selective admissions institution serving southeast Missouri through extended partnerships, with special emphasis on experiential learning.	n/a	RSMo 174.020; 174.030; 174.040; 174.450
Truman State University	Highly selective, master’s level-liberal arts and sciences university, focusing on the quality of the teaching and learning environment.	institution of liberal arts and sciences	RSMo 174.450; 174.600; 174.601; 174.610
University of Central Missouri	Master’s level institution with moderately selective admissions and a statewide mission focusing on programmatic access to professional applied sciences and technologies.	Professional applied sciences and technologies. approved by CBHE (1996)	RSMo 174.020; 174.040; 174.323; 174.450
University of Missouri System	Land-grant university and state’s only public research and doctoral-level institution; discover, disseminate, apply, and preserve knowledge; stimulates learning by its students, and lifelong learning by Missouri citizens, and advances the health and well being and the intellectual, cultural, social, and economic interests of the people of Missouri, the nation, and the world.	1862 land-grant	Constitution of 1875, Article XI, §9(a); RSMO 172.010; RSMO 172.280

# Missions: Two-year institutions

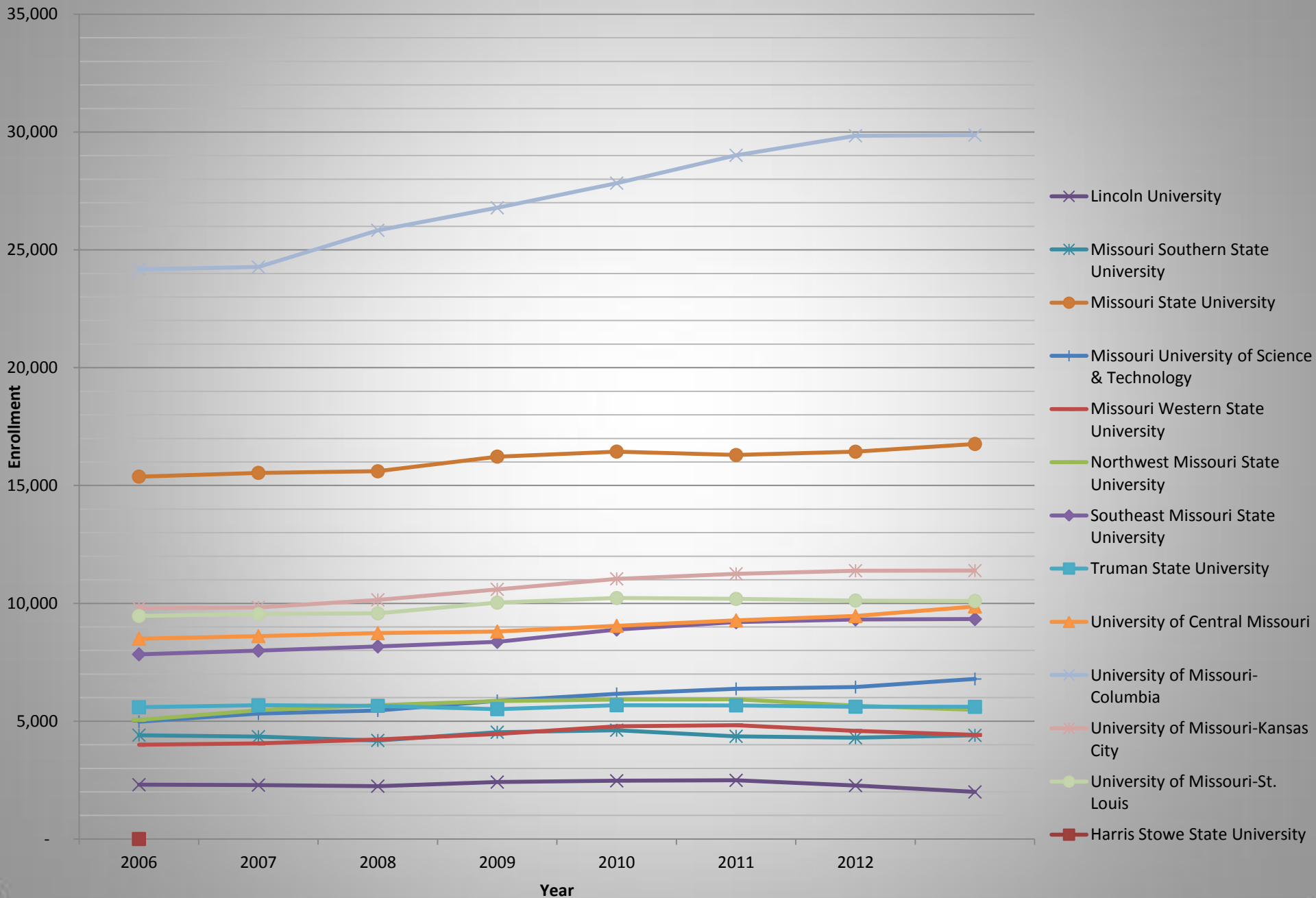
INSTITUTION	CBHE-APPROVED MISSION	STATUTORY REFERENCE
<p> <b>Crowder College</b>  <b>East Central College</b>  <b>Jefferson College</b>  <b>Mineral Area College</b>  <b>Metropolitan Community College</b>  <b>Moberly Area Community College</b>  <b>North Central Missouri College</b>  <b>Ozarks Technical Community College</b>  <b>St. Charles Community College</b>  <b>St. Louis Community College</b>  <b>State Fair Community College</b>  <b>Three Rivers Community College</b> </p>	<p>Associate degree-granting institutions with open enrollment admissions specializing in workforce development; Missouri's lead institutions in delivering postsecondary technical education in partnership with the state's area vocational technical schools.</p>	<p><b>RSMO 163.191; 178.770-890</b></p>
<p><b>State Technical College of Missouri</b></p>	<p>Associate degree and certificate granting institution with open/selective enrollment and a mission focusing on access to highly specialized technical education in both emerging and traditional technologies. The State Technical College of Missouri prepares students for profitable employment and a life of learning.</p>	<p><b>RSMO 178.631</b></p>

# State College Districts

- Seven districts identified in statute (174.010)
  - Old normal school districts
    - 1<sup>st</sup> = Central Missouri
    - 2<sup>nd</sup> = Southeast Missouri
    - 3<sup>rd</sup> = Southwest Missouri
    - 4<sup>th</sup> = Northwest Missouri
    - 5<sup>th</sup> = Mo. Western Jr. College district
    - 6<sup>th</sup> = Jasper County Jr. College district
    - 7<sup>th</sup> = St. Louis city and St. Louis county

State and Local Appropriations per FTE student	2005	2006	2007	2008	2009	2010	Percent Change (2005 - 2010)	Percent Change (2009 - 2010)
Crowder College	\$2,854	\$2,882	\$2,711	\$2,741	\$2,457	\$1,827	-35.98%	-25.64%
East Central College	\$5,559	\$5,759	\$5,643	\$6,445	\$5,537	\$4,301	-22.63%	-22.32%
Harris-Stowe State University	\$9,661	\$8,334	\$7,074	\$6,967	\$6,964	\$6,728	-30.36%	-3.39%
Jefferson College	\$5,886	\$5,777	\$5,745	\$5,912	\$5,118	\$4,537	-22.92%	-11.35%
Lincoln University	\$7,115	\$7,003	\$7,053	\$7,505	\$7,893	\$7,603	6.86%	-3.67%
Linn State Technical College	\$6,156	\$5,876	\$5,883	\$6,070	\$5,636	\$5,118	-16.86%	-9.19%
Metropolitan Community College	\$6,088	\$5,952	\$6,039	\$5,935	\$5,803	\$5,138	-15.60%	-11.46%
Mineral Area College	\$4,358	\$4,305	\$4,395	\$4,312	\$3,979	\$3,572	-18.04%	-10.23%
Missouri Southern State University	\$5,409	\$4,952	\$4,794	\$5,069	\$5,674	\$5,224	-3.42%	-7.93%
Missouri State University	\$5,233	\$5,059	\$4,973	\$5,038	\$5,099	\$4,797	-8.33%	-5.92%
Missouri State University-West Plains	\$4,277	\$4,404	\$4,757	\$4,540	\$4,303	\$3,623	-15.29%	-15.80%
Missouri University of Science & Technology	\$10,468	\$9,791	\$9,341	\$8,948	\$8,912	\$8,254	-21.15%	-7.38%
Missouri Western State University	\$5,313	\$5,004	\$5,087	\$5,571	\$7,694	\$5,003	-5.83%	-34.98%
Moberly Area Community College	\$2,354	\$2,311	\$2,440	\$2,218	\$2,463	\$1,829	-22.30%	-25.74%
North Central Missouri College	\$3,325	\$3,201	\$2,928	\$5,126	\$3,256	\$2,693	-19.01%	-17.29%
Northwest Missouri State University	\$6,114	\$5,750	\$5,785	\$5,475	\$5,423	\$5,193	-15.06%	-4.24%
Ozarks Technical Community College	\$2,807	\$2,646	\$2,637	\$2,567	\$2,497	\$2,176	-22.48%	-12.86%
Saint Louis Community College	\$7,099	\$7,152	\$7,323	\$7,694	\$7,727	\$6,206	-12.58%	-19.68%
Southeast Missouri State University	\$6,199	\$5,625	\$5,586	\$5,577	\$5,566	\$5,537	-10.68%	-0.52%
St Charles Community College	\$4,871	\$4,890	\$4,598	\$5,401	\$5,128	\$4,633	-4.89%	-9.65%
State Fair Community College	\$4,537	\$4,159	\$4,059	\$3,790	\$3,660	\$2,702	-40.45%	-26.17%
Three Rivers Community College	\$3,031	\$3,281	\$3,301	\$3,080	\$3,280	\$3,025	-0.20%	-7.77%
Truman State University	\$7,737	\$7,510	\$7,576	\$7,470	\$7,691	\$7,730	-0.09%	0.51%
University of Central Missouri	\$7,045	\$6,507	\$6,471	\$6,448	\$6,511	\$6,532	-7.28%	0.32%
University of Missouri-Columbia	\$10,261	\$9,745	\$9,523	\$9,540	\$9,169	\$9,081	-11.50%	-0.96%
University of Missouri-Kansas City	\$8,024	\$7,743	\$7,760	\$7,780	\$7,795	\$8,444	5.23%	8.33%
University of Missouri-St Louis	\$5,654	\$5,395	\$5,602	\$5,590	\$6,016	\$5,921	4.72%	-1.58%
Statewide	\$5,694	\$5,465	\$ 5,396	\$ 5,529	\$ 5,474	\$ 4,980	-12.55%	-9.02%

# Public Four-year Enrollment, 2006-2013



150% Undergraduate graduation rate: Fall 2012	COHORT	GRADUATE WITHIN 6 YEARS	GRADUATION RATE
Harris-Stowe State University	273	26	9.5%
Lincoln University	476	150	31.5%
Missouri Southern State University	664	273	41.1%
Missouri State University	2,649	1,736	65.5%
Missouri University of Science and Technology	914	654	71.6%
Missouri Western State University	816	318	39.0%
Northwest Missouri State University	1,160	687	59.2%
Southeast Missouri State University	1,282	694	54.1%
Truman State University	1,300	1,032	79.4%
University of Central Missouri	1,390	798	57.4%
University of Missouri-Columbia	4,317	3,293	76.3%
University of Missouri-Kansas City	829	469	56.6%
University of Missouri-St Louis	428	229	53.5%
TOTAL	16,498	10,359	62.79%

150% graduation rate	COHORT	GRADUATE WITHIN 3 YEARS	GRADUATION RATE
East Central College	610	67	11.0%
Jefferson College	889	255	28.7%
Linn State Technical College	397	264	66.5%
Metropolitan Community College	1,889	289	15.3%
Mineral Area College	650	224	34.5%
Missouri State University-West Plains	325	99	30.5%
Moberly Area Community College	582	125	21.5%
North Central Missouri College	234	63	26.9%
Ozarks Technical Community College	1,604	276	17.2%
St. Charles Community College	1,255	200	15.9%
St. Louis Community College	2,413	253	10.5%
State Fair Community College	608	148	24.3%
Three Rivers Community College	523	94	18.0%
TOTAL	11,979	2,357	19.68%
SOURCE: Enhanced Missouri Student Achievement Study			

# Funding higher education in Missouri

- Sources of revenue:
  - Net Tuition and fees
  - State and Local Appropriations
  - Federal Appropriations and Federal, State, and Local Grants and Contracts
  - Private Gifts, Investment Returns, and Endowment Income
  - Auxiliary Enterprises, Hospitals, Independent Operations and Other Sources



# HISTORICAL TREND IN TOTAL FULL-TIME EQUIVALENT (FTE) ENROLLMENT AT PUBLIC INSTITUTIONS, FALL 2006-2013

	FALL	FALL	FALL	FALL	FALL	FALL	FALL	FALL
INSTITUTION	2006	2007	2008	2009	2010	2011	2012	2013
Harris Stowe State University	1,390	1,413	1,433	1,498	1,352	1,263	1,188	1,053
Lincoln University	2,304	2,288	2,243	2,416	2,471	2,490	2,270	1,997
Missouri Southern State University	4,407	4,343	4,183	4,531	4,618	4,358	4,296	4,400
Missouri State University	15,379	15,538	15,605	16,228	16,440	16,295	16,435	16,764
Missouri University of Science & Technology	4,979	5,320	5,450	5,861	6,159	6,372	6,448	6,791
Missouri Western State University	3,999	4,054	4,227	4,462	4,783	4,830	4,590	4,416
Northwest Missouri State University	5,052	5,463	5,673	5,857	5,921	5,930	5,663	5,482
Southeast Missouri State University	7,837	7,994	8,172	8,367	8,888	9,201	9,320	9,334
Truman State University	5,592	5,674	5,653	5,511	5,677	5,671	5,615	5,609
University of Central Missouri	8,500	8,610	8,736	8,807	9,049	9,279	9,462	9,869
University of Missouri-Columbia	24,175	24,272	25,835	26,787	27,830	29,013	29,840	29,869
University of Missouri-Kansas City	9,796	9,831	10,149	10,596	11,042	11,255	11,386	11,390
University of Missouri-St. Louis	9,466	9,546	9,578	10,030	10,226	10,189	10,120	10,101
<b>Subtotal</b>	<b>102,877</b>	<b>104,345</b>	<b>106,935</b>	<b>110,952</b>	<b>114,456</b>	<b>116,144</b>	<b>116,634</b>	<b>117,075</b>
Crowder College	1,866	2,274	2,440	2,833	3,309	3,407	3,464	2,561
East Central College	2,136	2,178	2,222	2,696	2,919	2,686	2,626	2,511
Jefferson College	3,012	3,311	3,471	4,026	4,290	4,061	3,776	3,523
Linn State Technical College	888	891	976	1,116	1,133	1,161	1,236	1,326
Metropolitan Community College	10,401	10,808	11,039	12,036	12,978	12,782	12,188	11,630
Mineral Area College	2,007	2,111	2,125	2,650	2,848	2,901	2,751	3,521
Missouri State University - West Pl	968	1,088	1,223	1,588	1,551	1,463	1,422	1,221
Moberly Area Community College	2,398	2,624	2,650	3,356	3,725	3,819	3,933	3,759
North Central Missouri College	988	1,001	1,017	1,208	1,229	1,204	1,156	906
Ozarks Technical Community College	6,414	6,769	7,221	8,499	9,241	10,028	9,972	9,745
St. Charles Community College	4,375	4,514	4,743	5,122	5,387	5,455	5,064	4,844
St. Louis Community College	14,701	14,764	15,131	17,136	18,379	18,203	16,157	18,289
State Fair Community College	2,006	2,259	2,314	2,972	3,320	3,468	3,400	2,741
Three Rivers Community College	2,074	2,287	1,992	2,501	2,694	2,950	3,234	2,699
<b>Subtotal</b>	<b>54,236</b>	<b>56,877</b>	<b>58,563</b>	<b>67,738</b>	<b>73,004</b>	<b>73,587</b>	<b>70,377</b>	<b>69,276</b>
<b>PUBLIC INSTITUTION TOTAL</b>	<b>108,473</b>	<b>113,754</b>	<b>117,127</b>	<b>135,476</b>	<b>146,008</b>	<b>147,173</b>	<b>140,754</b>	<b>138,552</b>

SOURCE: DHE02, Supplement to the IPEDS EF and Enhanced Missouri Student Achievement Study